

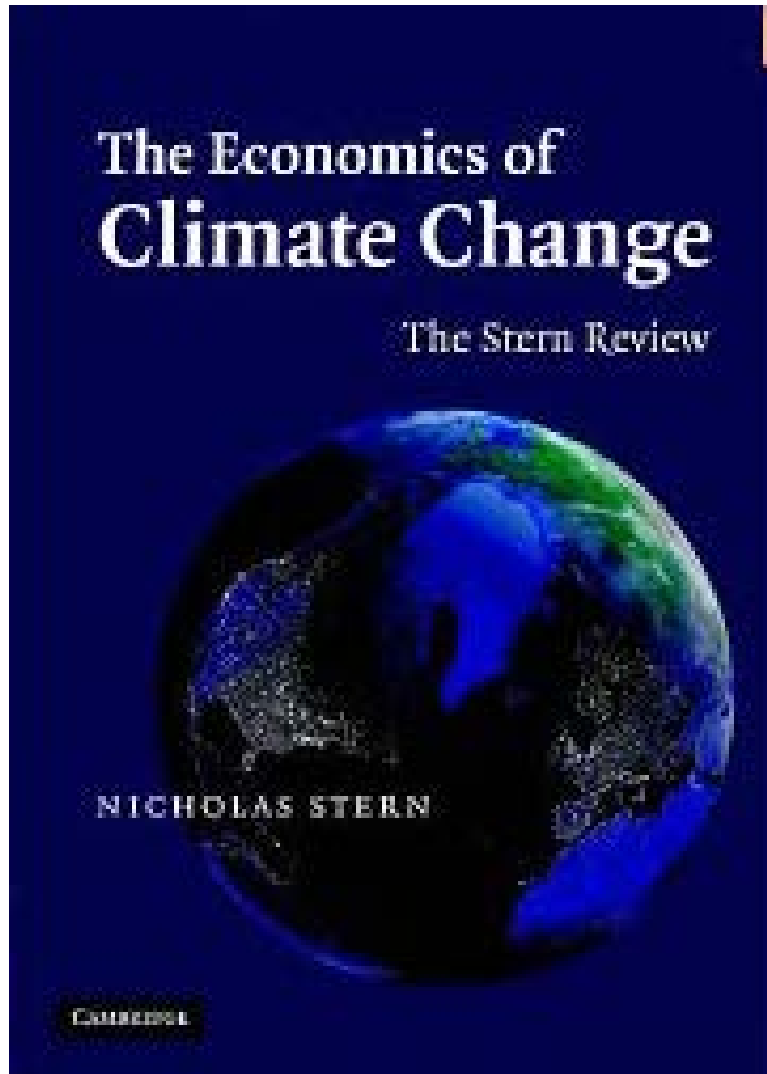
# European trade unions and the transition to a low carbon society

Fred Steward  
International Policy Group of the ACW Climate  
Change, Labour and Work project



- Neoliberalism, ecological modernisation or Marxism?
- Broad spectrum of policies for a low carbon transition – from market based instruments to transformative industrial and social policy – ‘varieties of green capitalism’
- Trade unions – significant, if neglected societal players, values of collectivism and fairness

# The new transition agenda



- Stern 2006
- Climate change...is the greatest and widest-ranging market failure ever seen
- Policy challenge is managing the **transition** to a low-carbon economy

# National transition policies

## The UK Low Carbon Transition Plan

National strategy for climate and energy

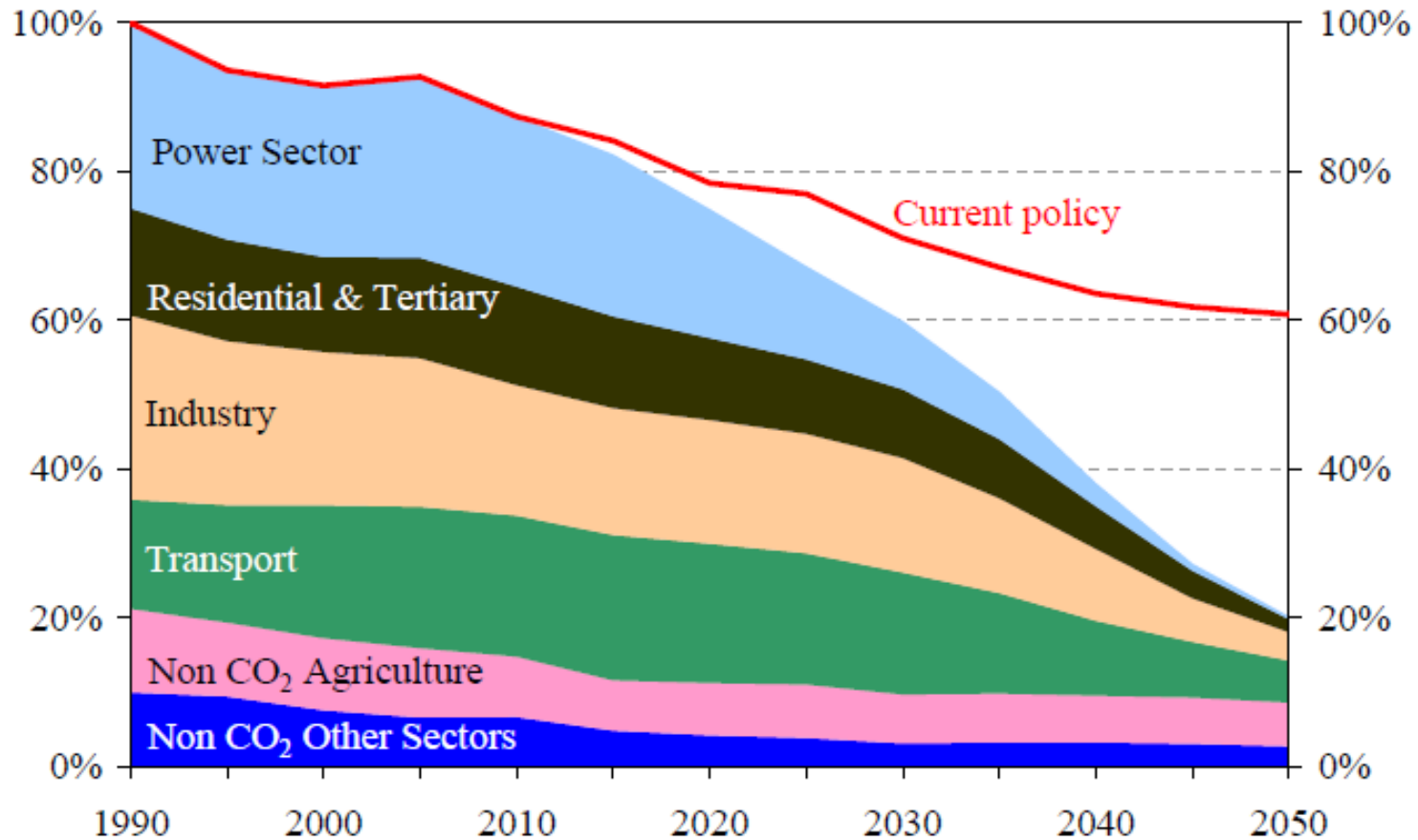
Enabling the Transition  
to a Green Economy:



# Energiewende

# Europe's transition to a low carbon economy 2011

'our economy will require a fundamental transformation within a generation'. (COM(2011) 571)



# ETUC on climate change 2003

## European Trade Unions as Actors for Mitigation of Climate Change

1. Introduction
2. European Trade Unions' Initiatives on Energy and Climate Change
3. TU initiatives on energy and climate change: company and sectoral level
4. TU initiatives on energy and climate change: the level of national policies
5. TU initiatives on energy and climate change: the EU policy level
6. Perspectives: European Trade Unions and EU policies on energy and climate change

Kees Le Blansch, Sebastiaan van der Hijden, Sophie Dupressoir<sup>1</sup>  
Utrecht, Den Haag, Brussels, Summer 2003

ETUC - 85 National Trade Union Confederations, 36 European countries, 10 European industry federations, 60 million individual trade unionists.

A historically unique attempt to effect a societal transition including a major technological change

Importance of trade unions taking anticipating stances and proactively negotiating changes in an equitable and socially acceptable way

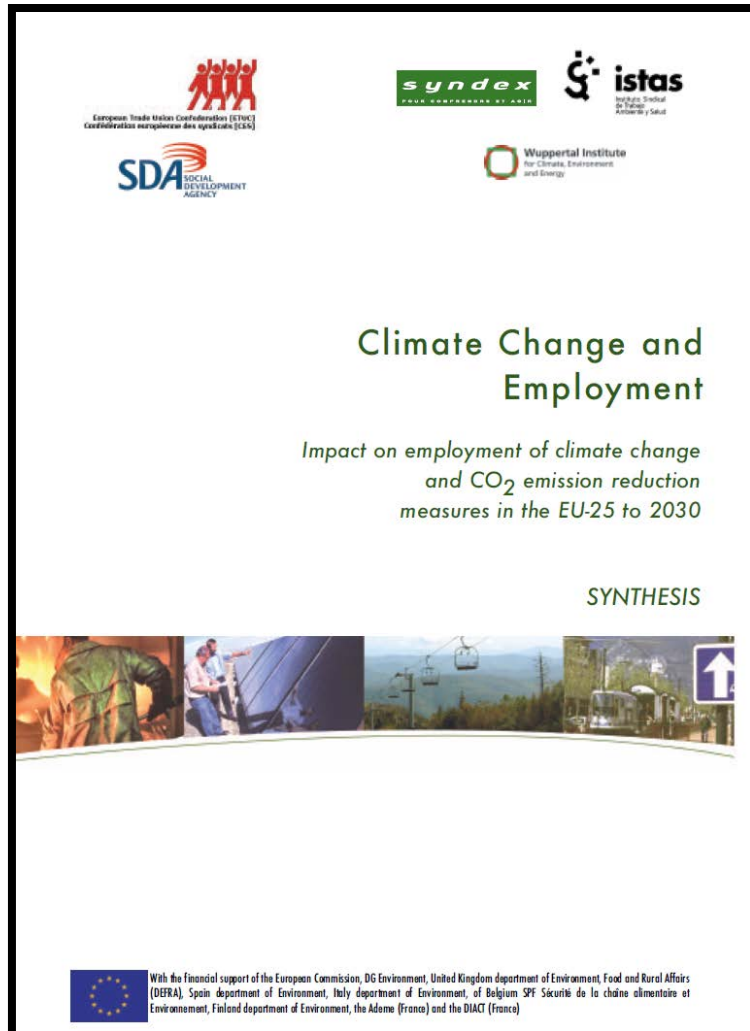
## Climate change

### Avenues for trade union action

- Transition will entail significant changes in jobs and qualifications, life styles and companies
- Calls for 'equitable transitions programmes'
- Enhance European collaboration
- System in the broadest sense – end users, designers, architects
- Public investment – transport, housing, urban development
- Negotiate a social transition
- Energy intensive industries – innovation for jobs and competitiveness

July 2004

# Sectoral diversity



- Overall level of jobs reasonable constant
- Distribution will change radically
- Similar findings by other studies

# Alternative job destruction/creation framings

**UKERC**  
UK Energy Research Centre

A report for UKERC by  
UKERC Technology & Policy Assessment Function



## Low carbon jobs:

The evidence for net job creation from policy support for energy efficiency and renewable energy

- Variety of studies with contrasting emphases on job loss or gain
- Evidence is inconclusive
- Shaped by priority given to different pathways

working on change

# a European approach to tackling climate change

Joël Decaillon, confederal secretary of the ETUC

Primarily defensive in nature – framework policies, protection for displaced workers

Oriented to global agreement - founded at COP15 2009

# 'Just transition'

International Journal of Labour Research

2010

Vol. 2  
Issue 2

Climate change  
and labour: The need  
for a “just transition”

INTERNATIONAL LABOUR OFFICE, GENEVA

- problem oriented
- transition is 'employment blind'
- decline in jobs in key 'high carbon' sectors
- outsider 'victim' perspective on transition
- risk of defensiveness

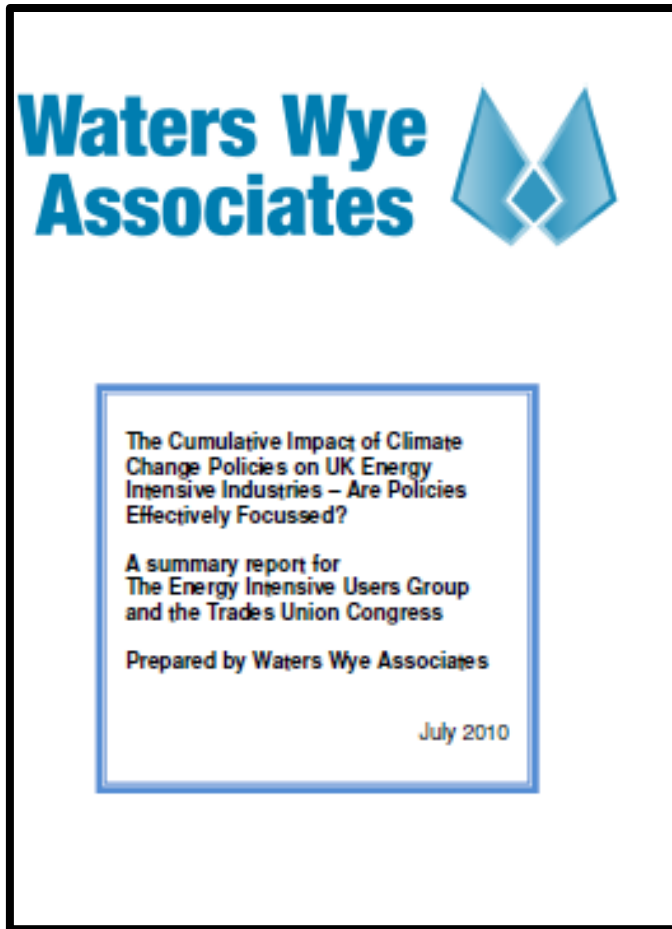
- Renewed focus on economy
- More emphasis of ‘co-benefits’ of climate change policy
- So-called ‘bottom-up approach
- Problem is the scale of ambition
- Opportunity is closer relationship with ‘real’ world of policy – EU, national, local

**Climate change,**  
**the new industrial policies**  
**and ways out of the crisis**



European Trade Union Confederation (ETUC)

# Alternative to defensive strategies



- TUC in partnership with Energy intensive industry
- Arguments for reducing burdens on the sector

# The reframing of industrial and innovation policy



- New concepts challenge the traditional dichotomy between 'vertical' interventionist and 'horizontal' market approaches.
- industrial policy
  - a '*pragmatic*', '*selective*', and '*partnership*' based approach
  - catalysed by a desire to promote a more balanced, resilient and globally competitive European economy in the aftermath of financial crisis.
- innovation policy
  - '*challenge led*', '*systemic*', '*transition*' oriented perspective
  - triggered by the rise in political salience of intractable societal problems of global sustainability (including climate change) and social inclusion often called 'grand challenges'.

OECD publishing

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OECD Science, Technology and Industry Policy Papers No. 2

**Beyond Industrial Policy**

EMERGING ISSUES AND NEW TRENDS

Ken Warwick





**Industrial Policy for a sustainable growth path**

Policy Paper no 13

Author: Karl Aiginger (WIFO)

June 2014



This project has received funding from the European Union's Seventh Framework Programme for research, technological development and demonstration under grant agreement no. 235047.

**INDUSTRIAL POLICY AND THE EUROPEAN UNION**

Dani Rodrik  
Institute for Advanced Study  
December 2014



DIRECTORATE-GENERAL FOR INTERNAL POLICIES  
**POLICY DEPARTMENT**  
ECONOMIC AND SCIENTIFIC POLICY **A**



**EU Industrial Policy: Assessment of Recent Developments and Recommendations for Future Policies**

Study for the ITRE Committee


EN 2015

**Transitions to Sustainable Development**

New Directions in the Study of Long Term Transformative Change

**John Grin, Jan Rotmans and Johan Schot**

In collaboration with Frank Geels and Derk Looibach




**SYSTEM INNOVATION: SYNTHESIS REPORT**




## Key areas of convergence



- **BROAD SCOPE**

'Industry' includes services, e-commerce and a range of knowledge based economic activities as well as the traditional focus on manufacturing. 'Innovation' extends to novelty in services, organisations and business models as well as in technology.

- **NETWORK CAPABILITIES**

Meso-level networks of businesses and other organisations are seen as a new locus for innovation and transformation, and therefore of policy. This is an alternative to the micro level of specific projects, firms or sectors or the macro level of general knowledge exchange contexts or market conditions.

# Key areas of convergence



- **SYSTEM TRANSFORMATION**  
shift towards systems transformation instead of incremental change in the performance of singular firms or 'point' innovations of products. End use perspective (nutrition, thermal comfort, mobility) relocates policy interventions away from traditional industrial sectors towards changing the way complex multi-sector value chains deliver services to consumers.
- **PURPOSIVE DIRECTIONALITY**  
A return to selective, targeted intervention in the pursuit of societal goals but using new challenge led (climate change, reducing inequalities...) or adaptive portfolio approaches rather than 'picking winners'.

- **→ HORIZONTAL INTERVENTIONS VS A PRAGMATIC “BASKET” OF SELECTIVE INTERVENTIONS**  
resistance to directional policies in principle restricts policy to purely horizontal interventions aimed at creating a 'level playing field' by setting favourable framework market conditions for all firms and stimulating the creation of knowledge..
- **→ DEFENSIVE SELECTIVITY VS STRATEGIC SELECTIVITY**  
a more interventionist, targeted approach may be expressed in a 'defensive' conventional narrow promotion of manufacturing protection, revival and reshoring. In contrast a 'strategic' approach adopts a broader notion of industry with a focus on innovation with the purpose of solving societal challenges and generating future prosperity

- The technoeconomic path prioritises broad technological goals of a 'generic' nature often called key enabling technologies, lead technologies, or general purpose technologies.
- The sociotechnical path seeks to identify overall societal challenges without specifying a particular technological solution and to transform end use activities such as mobility, communication and comfort to achieve societal goals such as reducing greenhouse gas emissions or increasing social inclusion.

## Windows of EU policy opportunity



- → *The broad EU industrial policy context*  
newly established vice-presidency for 'Jobs Growth Investment and Competitiveness.  
Europe 2020 strategy includes a number of flagship initiatives for a broader design for post-crisis growth and modernisation in Europe.
- → *Influential European policy shapers*  
OECD - system innovation, cities and green growth, aligning policies for a low carbon transition.  
The High Level group on innovation proposes an ecosystem policy approach  
European parliament advocates a renewal of a strategic and selective innovation oriented industrial policy.

# Windows of EU policy opportunity



- → Specific EU policy strands and domains  
'Smart Sustainable specialisation' in regional policy; H2020 'societal challenges and industrial competitiveness' in innovation policy; 'systemic challenges from vision to transition' in environmental policy. Energy Union, Circular Economy and Eco-Innovation Action Plan.
- → Appropriate systemic policy instruments  
partnerships (Specialised partnerships, European Innovation Partnerships, Knowledge and Innovation Communities),
  - place based innovation (clusters, challenge led demonstrators),
  - procurement, foresightEuropean Structural Funds

# Prospects



- convergence of opportunities between policy domains, usable experience of some existing policy instruments and a broader favourable European window of opportunity with influential policy advocates.
- potential opportunities will need a clear framework of the policy principles that address the key challenges of broad scope, network capabilities, system transformation, and purposive directionality.
-



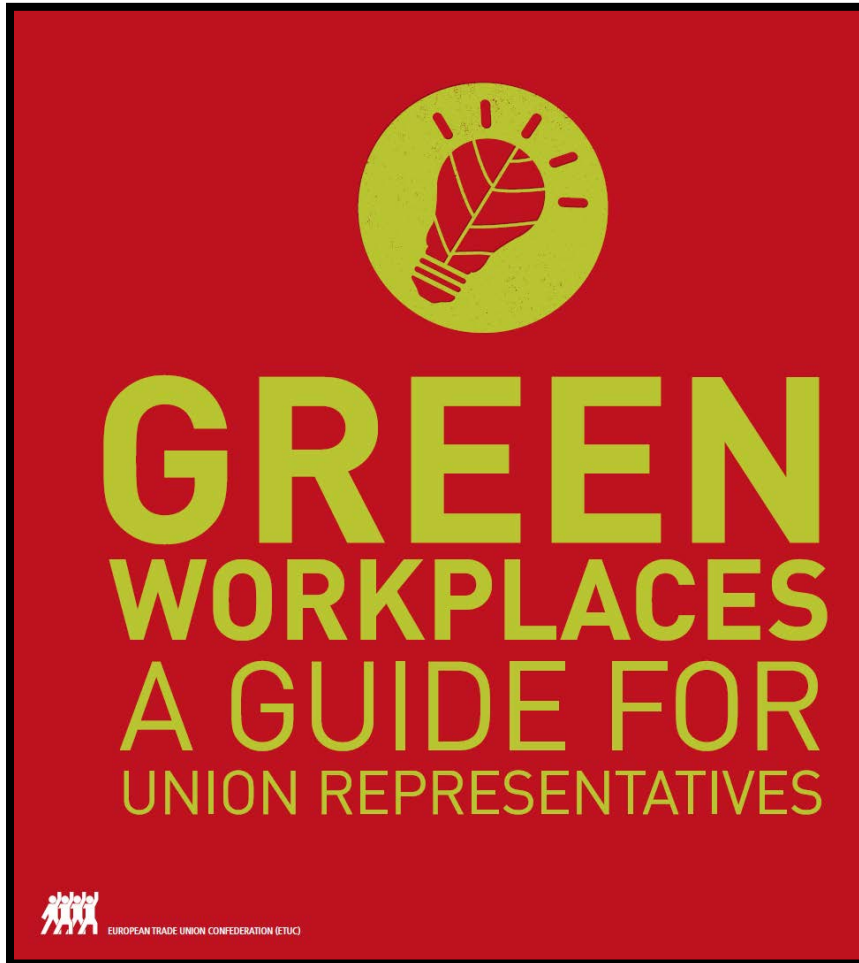
EUROPEAN COMMISSION

Strasbourg, 18.4.2012  
COM(2012) 173 final

**COMMUNICATION FROM THE COMMISSION TO THE EUROPEAN  
PARLIAMENT, THE COUNCIL, THE EUROPEAN ECONOMIC AND SOCIAL  
COMMITTEE AND THE COMMITTEE OF THE REGIONS**

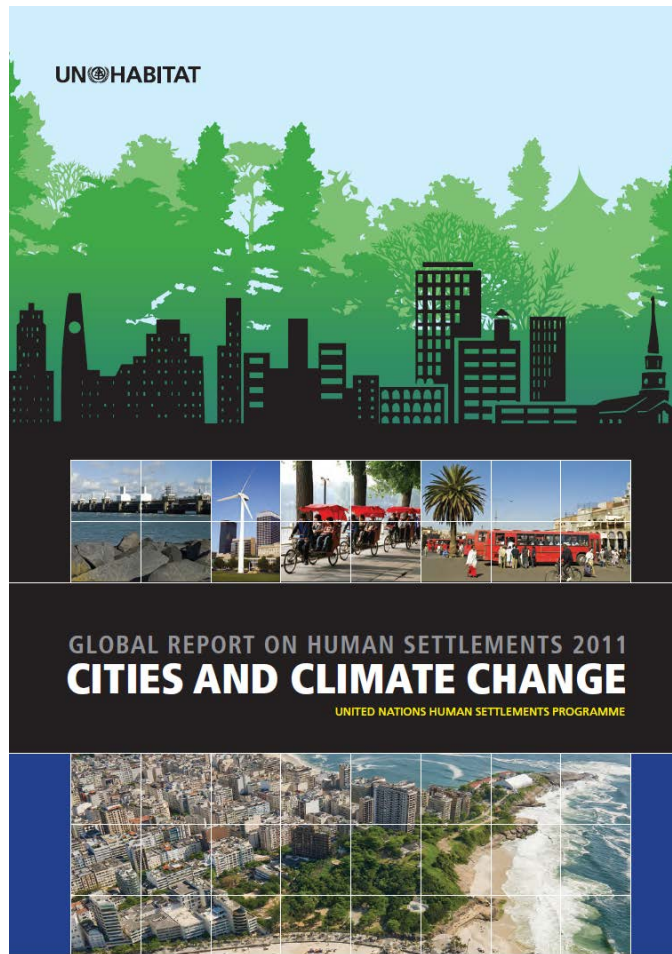
**Towards a job-rich recovery**

# ETUC 2012



- Bottom up approach
- A community of practice on behaviour change
- Prospects for new a partnerships at local level

# Multilevel governance challenge led sociotechnical transition



- systemic mitigation initiatives
- built environment
- transportation
- urban infrastructure (energy, waste, water)
- urban form/spatial planning

## New system actors



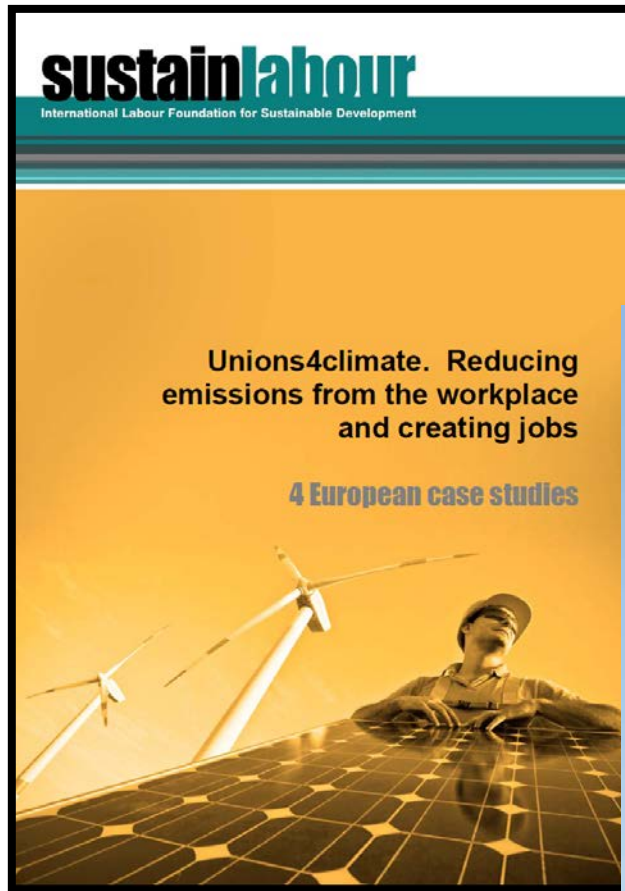
- leaders will be the institutions and organisations who deal with the key systems of mobility and household living.
- different to traditional product focused innovators
- regional players are well placed for this
- key responsibilities for transport, housing, waste and energy systems
- enable the participation of the diversity of actors involved in system innovation

## New practice based knowledge



- more integrated and practice based than conventional academic science
- learning by doing - innovative approaches to mobility and household living in practice
- experimentation is often more feasible at regional - scale is manageable yet significant resources can be leveraged.
- challenge is to move from the specific to the general.

# Renewed interest in co-benefit related transition strategies



## ONE MILLION CLIMATE JOBS

Tackling the Environmental and Economic Crises

To halt climate change we need drastic cuts in the amount of carbon dioxide and other greenhouse gases we put into the air. That means leaving most of the existing reserves of high carbon fuels in the ground.

We need workers to insulate and retrofit homes and buildings to conserve energy. We need workers to build enough renewable power to meet all our energy needs. And we need workers to maintain the new systems the future of humanity depends on.

This booklet calculates and explains how we can allow for a just energy transition for workers, society and the planet.

This is the third edition of the 'One Million Climate Jobs' report, written with the support of trade unions and environmental groups. It has been completely revised, expanded and updated.



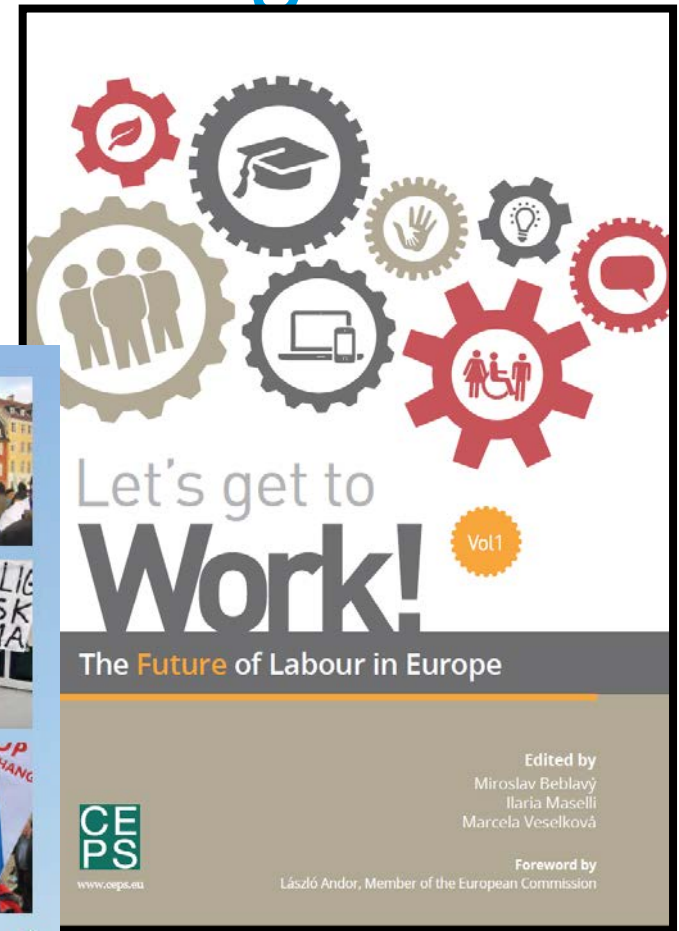
Supported by:



£2.50



Third Edition, 2014.  
Published by the Campaign against Climate Change  
Bulk purchases, £15 for 10 copies



# Future perspectives



- engagement with the new framework of sociotechnical transitions in contrast to the established frameworks of ecological modernisation or market based instruments. This embraces purposive transformative goals, a mix of social and technological innovation, and a key role for a diverse coalition of societal actors
- recognition of the possibility of alternative transition pathways and that choices between them may have different implications for job creation, employment and working conditions, and skill development arising from contrasting emphases on technological production and social use, singular new products/processes versus wider system innovation, one-off skills or long term vocational change
- action at multiple levels of governance, not just at the national or sectoral level. Of particular interest is the role of new developments in policy and practice involving partnership with cities, local authorities and regions